



# WINGS SPREAD

By Michael Briggs  
12th Flying Training Wing Public Affairs

It was fitting that Chief Master Sgt. of the Air Force Gerald Murray was wearing the Air Force utility uniform of tomorrow when he addressed about 700 Airmen during an enlisted call in the base theater at Randolph Tuesday.

Most of what the chief talked about focused on the future, as did the purpose of his visit to the Air Force Personnel Center here this week.

Chief Murray spent time discussing Airmen assignments Monday at AFPC, where he said they're getting "the right Airmen in the right place at the right time ... while continuing to manage our most precious resource: you, our people."

He also took part in force development discussions to lay the framework for how the Air Force can continue to develop Airmen to their fullest potential through the tactical, operational and strategic levels of their careers, and how to tie developmental assignments to those leadership levels in the future.

"As we look to the future, we want to make sure we have an Air Force that is giving you the opportunities as individual Airmen to realize your potential and, more importantly, how you as Airmen can increase the capabilities of this force," he said.

He said the goal for force development is to determine how to best use the talents, skills, education and experience of Airmen in their

contributions to the overall mission.

Tying future assignments and force development together follows the changes published in Air Force Instruction 36-2618, The Enlisted Force Structure, which was revised about a year ago. The tactical, operational and strategic leadership and developmental levels were included in the revision. The instruction also provides more detail about noncommissioned officer and senior NCO responsibilities, describes special senior NCO positions and covers standardized duty titles.

In response to a question from the floor about enlisted force development, Chief Murray encouraged all Airmen to become familiar with the AFL.

"It's the foundation of our enlisted force development," he said, "and has been since it was written in 1972 as the old (regulation) 39-6."

He said the future of force development must include every aspect of an enlisted person's career in a continuum that follows an Airman through basic training, technical training, professional military education, on the job training, career development courses, promotions and assignments, while tying those things to tactical, operational and strategic levels of leadership at the appropriate times.

The Air Force has taken steps in this regard by revising basic training and developing PME for chief master sergeants, for example, and Chief



Chief Master Sgt. of the Air Force Gerald Murray talks with Airmen Tuesday during lunch at the enlisted club prior to an enlisted call in the base theater. (Photo by Steve White)

See CMSAF on page 3

## Light duty



Wyatt (left) and Reece Gindhart help throw the switch to turn on the Randolph Christmas tree and holiday lights with Col. Richard Clark, 12th Flying Training Wing vice commander, and their father, Lt. Col. Richard Gindhart, Dec. 2 in Washington Circle. The annual lighting ceremony for the tree, Taj and chapel was followed by the arrival of Santa Claus and refreshments in the Taj rotunda. For more photos, turn to page 19. (Photo by Javier Garcia)

## Officers picked for promotion

Eleven Randolph officers received the good news Thursday morning they had been selected for promotion.

The officers were among those picked by the line of the Air Force, judge advocate, medical service corps and nurse corps colonel selection board and the medical service corps lieutenant colonel and major selection boards.

Colonel-selects are Lt. Cols. Kenneth Arteaga and William Mott of Air Education and Training Command, Robert Ritter of the Air Force Personnel Center, John Blumentritt and Robert Craig of 19th Air Force, Timothy Domek of the Air Force Legal Services Agency, and Frank Eppich of the 12th Flying Training Wing.

Majors picked for promotion to lieutenant colonel are John Savage II of AETC, Lowell Glassburn of AFPC and Dana Venenga of the 12th FTW.

Capt. Richard Keller of the 12th FTW was selected for promotion to major.

The Randolph officers are among 447

See Promotions on page 3

12th Flying Training Wing Training Status									
Pilot Instructor Training <small>As of Monday</small>			Navigator, EWO Students				Wing Flying Hour Program		
			562nd FTS		563rd FTS		Aircraft	Required	Flown Annual
Squadron	Seniors	Overall	CSO/NFO		CSO	Graduate EWO			
99th FTS	0.0	0.3	USAF	228	OPS	International	T-1A	1755.0	1778.6 10,725
558th FTS	-8.0	-1.0	Navy	38	Advanced EW	EW Course	T-6A	2849.6	2870.0 17,196
559th FTS	1.3	0.3	International	0	Integration	Intro to EW	T-37B	781.0	860.3 5,796
560th FTS	-3.0	-0.2	Total in Training	266			T-38C	1549.9	1629.5 9,937
							T-43	665.0	682.6 3,982
<small>Numbers reflect days ahead or behind for senior pilot instructor training class and an average for all PIT classes currently in training.</small>			<small>Numbers reflect students currently in training. The 562nd shows source of combat systems officer students. Air Force students include Air Force Reserve and Air National Guard. The 563rd indicates students in specific courses.</small>				<small>The required and flown numbers reflect hours flown between Oct. 1, 2005 to date. The annual numbers are total hours for fiscal year 2006.</small>		

AIR AND SPACE  
EXPEDITIONARY  
FORCE

As of Monday, 69 Team  
Randolph members are  
deployed in support of  
military operations  
around the globe



“**PROTECT  
YOUR  
WINGMAN**”

**DUI...**  
**It's a crime  
not a mistake**

**Team Randolph's  
last DUI was  
August 2, 2005**

**Commander's Action Line**

Call 652-5149 or e-mail  
[randolph.actionline@randolph.af.mil](mailto:randolph.actionline@randolph.af.mil)



While our goal is to provide the best programs, products and services to our customers, there will be instances when people believe we could have served them better.

In those cases, I ask the individual to first contact the responsible organization to allow the unit commander or manager an opportunity to ensure professional and impartial treatment.

When those officials are unable to provide satisfaction, the individual may contact me through the Action Line. I will ensure each Action Line call is looked into and a reply is given by telephone or in writing. I ask callers to include their name and telephone number so we may send a personal response.

**Col. John Hesterman**  
*12th Flying Training Wing commander*

**Agency Contact Numbers**

<b>12th FTW IG</b>	652-2727
<b>12th FTW Legal Office</b>	652-6781
<b>Base Exchange</b>	674-8917
<b>Civil Engineers</b>	652-2401
<b>Civilian Pay</b>	652-6480
<b>Commissary</b>	652-5102
<b>EEO Complaints</b>	652-3749
<b>Equal Opportunity</b>	652-4376
<b>FW&amp;A Hotline</b>	652-3665
<b>Housing Maintenance</b>	652-1856
<b>Military Pay</b>	652-1851
<b>Randolph Clinic</b>	652-2933
<b>Safety Office</b>	652-2224
<b>Security Forces</b>	652-5509
<b>Services</b>	652-5971
<b>Sexual Assault</b>	
<b>Response Coordinator</b>	652-8787
<b>Straight Talk</b>	652-7469
<b>Transportation</b>	652-4314



**Dedicated  
June 20, 1930,  
Randolph celebrates its  
75th Anniversary in 2005**  
Graphic by Michelle DeLeon

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Articles may also be sent by e-mail to [wingspread@randolph.af.mil](mailto:wingspread@randolph.af.mil) or by fax at 652-5412 or base ext. 7-5412.

For more information about submissions, call 652-5760 or base ext. 7-5760.

**Giving back:** *There is a little bit of us in each person we influence*

By Chief Master Sgt. Alex Reyna  
Air Education and Training Command

When I was sitting in the dental clinic waiting area recently, I read a powerful quote in a safety magazine about tragic aircraft mishaps that succinctly explains our responsibilities as supervisors and wingmen.

The author is unknown, but it read, "We should all bear one thing in mind when we talk about a troop who 'rode one in.' He called upon the sum of all his knowledge and made a judgment. He believed in it so strongly that he knowingly bet his life on it. That he was mistaken in his judgment is a tragedy, not stupidity. Every supervisor and contemporary who ever spoke to him had an opportunity to influence his judgment, so a little bit of all of us goes in every troop we lose."

Maybe it was the discussion about supervisory problems I had earlier that day or a recent conversation about additional responsibilities with a new noncommissioned officer, but something about the quote made an indelible impression on me.

Its message applies to every

supervisor. There is not a single one of us who has not observed an infraction and, for some reason or another, chose not to correct it without thinking our reticence might be a gateway to more serious infractions.

That same person you let get away with reporting to work late may end up ignoring a critical step in mission accomplishment. The one you don't correct for driving too fast may be the one who doesn't show up to work the next day because she was injured in a serious vehicle accident.

Supervisors influence the men and women in their charge whether they realize it or not. You must get involved and lead by example. You mold attitudes – attitudes that are a direct reflection of your supervision and influence.

Effective leadership is not catching troops when they have done something wrong; but molding attitudes that produce the desire to excel. Successful leaders are not the ones you see constantly correcting their people; but the ones who spend time patting people on the back for doing a great job.

Successful leaders and good wingmen know their people, truly care about

them and effectively accomplish the unit's mission.

Think about it. Which little bit of you will go with the next troop you lose to an administrative discharge or control roster? Which little bit of you will go with your troops to their next assignments? Which little bit of you will your troops pass on to their troops?

In my career, I have been very fortunate that effective leaders have made an impact on me. I hope a little part of me has helped others become more effective leaders.

The fifth Chief Master Sergeant of the Air Force, Chief Master Sgt. Robert Gaylor, summed up this leadership philosophy well when he said, "If the leader will take care of the people -- provide training, resources and motivation, the people will take care of the mission."

Effective leadership affects us all positively. Take time to be an effective leader and leave a little bit of you in everyone you lead.

*(Editor's note: This is the final column by Chief Reyna, who has been a regular contributor to the Wingspread for the past several months. He retires Monday after more than 29 years of honorable service.)*

**Military standards more than suggestions**

By Master Sgt. Kevin Hawks  
51st Mission Support Squadron

COLUMBUS AIR FORCE BASE, Miss. – I was walking into the Airmen's dorm with a young troop recently. As we approached the door, there was a young man in BDUs standing outside talking with some friends, obviously just home from work. However, he had his BDU shirt unbuttoned, his hat tipped back on his head, and his T-shirt was not tucked into his trousers.

I approached him and in a low voice only he could hear I told him, "As long as you're wearing the uniform, wear it correctly." The troop I was with asked me why I had to "bust on him like that." Let me explain.

Since the day we arrived at the gateway to the Air Force, we are taught the concept of adherence to standards by our military training instructors. After completing basic training and technical school, it seems the 'simple' standards are ignored and a lackadaisical attitude toward them begins to develop.

Later on in a person's career, a light comes on and the importance of those little standards becomes apparent for

them; but they are uncomfortable enforcing those standards on others.

My thoughts on standards – be it dress and appearance, customs and courtesies or operations – is simple. They are mandatory, not suggestions. If you read the first page of an Air Force instruction, it states: "By order of the Secretary of the Air Force," and "Compliance with this instruction is mandatory." That sounds pretty self explanatory to me.

But here's the deeper issue. If a male Airman feels a simple thing like wearing an earring on base is okay, what's to say he doesn't think the enlisted performance report from the evaluations section can wait until tomorrow to process? In this scenario, let's say he gets sick or has to go on emergency leave, and when he gets around to the EPR, the promotion eligibility cutoff date has passed. And now there is a senior master sergeant who missed promotion to chief because the EPR that identified him as a major command Senior NCO of the Year wasn't processed in time.

Another scenario might be a female NCO from aircraft maintenance who feels maintaining her hairstyle for off-duty

**See Standards on page 3**

**Congratulations Retirees**

**Monday**  
**Chief Master Sgt. Alexander Reyna, Jr.**  
Air Education and Training Command

Retirement announcements should be submitted to the Wingspread office by noon Friday two weeks prior to the desired date of publication. E-mail announcements to [randolph.retiree.messages@randolph.af.mil](mailto:randolph.retiree.messages@randolph.af.mil) or fax them to 652-5412. For more information, call the Wingspread office at 652-5760.



# Comrades honor fallen brother

By Cadet Sgt R. David Pierce  
U.S. Military Academy

WEST POINT, N.Y. – At 11:15 p.m. on Nov. 29, I took my place in a mass formation of solemn, gray clad cadets on the apron in front of Eisenhower Barracks at West Point.

There was none of the usual playful banter cadets usually exhibit in such gatherings. The only sound was the pit-pat of the rain and the soft tap of low-quarter clad feet approaching the formation to fall in with their friends.

The formation was nearly 4,000 strong at the taps vigil for Tony Severo, Company A-1, Class of 2006. For those who knew him and many more who did not, the rain made no difference. We stood solemn and gray, arrayed in a great host to honor his memory.

It was the third taps vigil in my three years thus far at the academy, but only the second I had attended. The weight was heavy on my shoulders, not simply from the gray wool uniform.

Though I did not know Tony Severo personally, I felt his loss much like I would a brother; for that is what he

*We stood in silence many long moments, each cadet alone with his or her own thoughts. And yet, we were not alone. We stood in the midst of the corps, and each cadet knew he or she had a second family.*

was though we had never met. Our common experiences during our time as cadets and our common goal to serve our nation and lead soldiers binds all cadets to one another.

His loss saddened the entire corps and left a hole that needed filling. So I took my place with my remaining brothers and sisters on the apron in the rain to honor this fallen brother's memory.

We stood in silence many long moments, each cadet alone with his or her own thoughts. And yet, we were not alone. We stood in the midst of the corps, and each cadet knew he or she had a second family.

Then at last the guard moved forward into position before the corps, the rain still falling down upon us. The

commands were given and the 21-gun salute was fired. A chill ran through me as the last rounds went off. With those rounds we laid to final rest Tony Severo. They rang home with a finality that left no doubt.

Then came Amazing Grace, which seemed almost like a plea for our fallen brother. It was a balm to those hurting from his loss.

Finally, hats came off for the singing of the alma mater, even in the rain. The words rang from 4,000 throats, yet remained so soft you could barely catch them as the corps lifted its voice in final tribute to a fallen cadet.

The rain fell on bare heads, matting hair and running down noses, unheeded to drip to the ground. It was as if the sky cried the tears that cadets

felt, but could not loose. Heaven wept for them, these stone faced, solemn members of the Long Gray Line, who felt, but could only show in silence, the loss of one of their own. And somewhere amid the song and heaven's tears, a peace was found to settle the feeling of loss we all felt.

The song ended and hats went back on. The cadets silently turned and filed away. Looking at the gray in front of me, for just a moment it seemed as if I were watching shadows fading away. Then the sight cleared and I was again surrounded by my fellow cadets clad all in gray, walking silently back to our barracks rooms through the dark and rain.

I realized I had just seen the ghosts of the corps, members of the Long Gray Line from days long past come to honor our fallen brother. Walking back through the rain, a peace came over me, and I knew I was home.

*(Editor's Note: Cadet Tony Severo died in an accident over the Thanksgiving holiday weekend. The author, Cadet Sgt. Pierce, is the brother of 2nd Lt. R. Blake Pierce of the 12th Operations Group.)*

## Comrades

Continued from Page 2

is more important than adhering to the standard while on duty. What if she applies the same regard to an altimeter replacement that she does to the hair

standard? The following day, a pilot climbs into the cockpit of the F-16 that the mechanic 'repaired' and attempts a maneuver, but crashes because the altitude was not correctly calibrated.

Bear in mind that these scenarios are totally fictitious, but not outside the realm of possibility. We were taught in basic training to maintain standards because we are in a very serious business.

This is not a fast food restaurant where

overcooking the fries or showing up late has minimal impact on the success of the restaurant chain. Mistakes we make can have a tremendous impact on the people, the mission and the country in which we serve.

I enforce standards the way I do because of the business we're in. I don't enjoy doing it, but as a first sergeant I don't hesitate to do so and neither should anyone else.

## News

# DEA honors civil engineering members

By Armando Perez  
12th Flying Training Wing Public affairs

Seven members of Randolph's 12th Civil Engineer Division were recognized recently for their support of the Drug Enforcement Agency's law enforcement and relief efforts in the aftermath of the Hurricane Katrina and Rita disasters in September.

Dalmacio Calica, Timothy Hendrix, John Hernandez, Benjamin Kimbell, Rogelio Mata, Gregory Trudo and David Washington received certificates of

appreciation from the DEA at the Nov. 29 12th Flying Training Wing staff meeting.

The CE team helped DEA's law enforcement efforts on the Gulf Coast by providing a generator for the agency's use.

According to a press release from DEA public affairs, agents had been deployed to provide law enforcement and humanitarian aid to 13 law agencies in Louisiana, Mississippi and Alabama.

When DEA agents arrived on base to pick up the trailer-mounted 100-

kilowatt generator, they discovered their vehicle was not compatible to tow the Air Force trailer.

The CE team quickly implemented a solution by first removing the generator from its trailer it, lifting it with a crane onto the DEA trailer and welding it into place.

After the successful transfer, the 12th CED team provided a crash course on proper starting procedures and how to operate the generator effectively.

In commemoration of their efforts, the DEA certificates of appreciation

recognized the CE members' hard work and support of their hurricane relief efforts. The generator and teamwork involved in getting it onto the DEA trailer to support those in the midst of hurricane disasters shows how government forces can man together to make a difference.

"Preparing the generator and teaching the agents how to use the equipment was what we expected to do in support of the DEA," said Mr. Hendrix of the honors his team received.

*“As we look to the future, we want to make sure we have an Air Force that is giving you the opportunities as individual Airmen to realize your potential and, more importantly, how you as Airmen can increase the capabilities of this force.”*

Chief Master Sgt. of the Air Force Gerald Murray



## Promotions

Continued from Page 1

lieutenant colonels, 34 majors and 64 captains selected for promotion Air Force wide.

The colonel line of the Air Force, judge advocate general, nurse corps and medical service corps calendar year 2005 central selection board considered 4,578 LAF, JAG, NC and MSC officers.

Likewise, the lieutenant colonel medical service corps board considered 151 majors, and the major medical service corps board considered 72 captains for promotion.

The list of promotion selects will be posted on the Air Force Personnel Center's officer promotions homepage at [www.afpc.randolph.af.mil/offprom](http://www.afpc.randolph.af.mil/offprom) today no later than 2 p.m.

## CMSAF

Continued from Page 1

Murray said other initiatives under study will follow, such as perhaps providing more frequent PME during a person's career.

Another aspect of the force development cycle still being looked at is how assignments will be tied to the process. The chief said career field managers have been asked to study the assignments within their specialties to determine which ones might be considered "developmental" and at what stage of a career a person should perform those duties.

Concerning the prototype utility uniform the chief had on, he said the Air Force is close to finishing a three-year process that determined the best pattern, material, fit and function of the uniform that will replace the woodland battle dress uniform most Airmen wear as their home station utility uniform.

His announcement that the gray, slate blue, tan and brown-

patterned prototype he was wearing had ousted the mainly blue prototype that was first wear-tested about two years ago drew loud applause from the audience, and many women in the crowd cheered loudly when he said the new uniform would be manufactured in both male and female cuts.

"It truly is permanent-press and wash-and-wear," Chief Murray said of the material. "It needs no ironing whatsoever."

The boots are fuel and stain-resistant and can be cleaned and maintained with a simple brushing, he added.

"We want you to be able to spend less time on your uniform," he said. "We want you to have a good-looking utility uniform that fits you well, is easy to maintain and costs you less money to maintain, and I think that's what you're going to have."

He said small utility pockets may be added to a lower leg and wrist area of a sleeve as final design adjustments based on feedback from wear tests, and that the uniform may be manufactured for wear in late 2006 or early 2007.



## Civilian sentries



Civilian security guards Donald Appleby and Cynthia Hernandez of Akal Security, Inc. check ID cards at the east gate Dec. 2 on their first day of duty. Akal employees are augmenting 12th Security Forces Squadron members in several force protection functions at Randolph, as well as 17 other Air Force bases nationwide. (Photo by Don Lindsey)

# Vet Centers offer help through local offices

By Bob Hieronymus  
Wingspread staff writer

When the bullets stop flying overhead and the battle is over, soldiers are supposed to breathe easier, go home and take up their lives where they left off.

Or so the idea of the citizen soldier goes.

Generations of experience have shown that some combat veterans can make that post-war readjustment, others can't.

In 1979, Congress directed the Veterans Administration to set up a program for Vietnam veterans who were experiencing problems readjusting to civilian life, and so the Vet Center program began.

Originally chartered to deal only with combat veterans of the Vietnam War, today its focus has been broadened to include combat veterans from all periods of armed hostilities from World War II to the present Global War on Terrorism.

"Our mission is to provide readjustment counseling to war veterans as well as veterans who have experienced sexual trauma while in the military. We at the Vet Center specialize in post traumatic stress disorder," said Tony Jasso, readjustment counselor at the San Antonio Vet Center.

"The fact that our six staff counselors are all military veterans helps us identify with the vets when they come in," he added. "That gives us a common bond from which to start talking. That's key to being able to help our clients."

Mr. Jasso was an Army combat medic during Operation Iraqi Freedom. He knows from personal experience what it's like to triage wounded soldiers and evacuate them to field hospitals. Today he helps other combat veterans sort through their mental images and find a better reality with friends and family.

"Combat is a highly stressful situation," Mr. Jasso said. "Post-

traumatic stress is a normal set of reactions after the action is over, but the stress may become a clinical disorder when an individual suppresses or fails to deal with the feelings or issues related to the trauma. This PTSD may be expressed in uncontrolled anger or rage, depression, unrelieved feelings of guilt, voluntary isolation from others, substance abuse or other debilitating personality problems."

The 207 Vet Centers around the country offer outreach programs to inform veterans about available services, individual or group counseling, and referrals to other VA agencies or various veterans' support groups.

**The 207 Vet Centers around the country offer outreach programs to inform veterans about available services, individual or group counseling, and referrals to other VA agencies or various veterans' support groups.**

The Vet Center also offers marriage and family counseling, bereavement counseling, employment referrals, and sexual trauma counseling for anyone who has suffered sexual assault, harassment or trauma while serving in the military.

Two years ago, the program was expanded to include bereavement counseling for families of military members who die of any cause while on active duty, to include federally activated Guard and Reserve members.

Among the referrals the Vet Centers make is the new Combat Related Special Compensation program that provides limited tax-free compensation for qualified, disabled veterans.

Barry Craigen, CRSC program manager at the Air Force Personnel Center, pointed out that in many cases, military retirees with disabilities not directly related to combat might also be eligible for this benefit. The CRSC program is only two years old, so many veterans may not be aware of it, he said.

Exposure to Agent Orange, or disabilities resulting from combat training, aircrew duties, simulated war exercises, parachuting and munitions demolition may qualify for additional tax-free compensation. Even duty in Vietnam may qualify a person for consideration.

Applying for a review is the only way a veteran can initiate the process to determine eligibility, Mr. Craigen said.

For more information about CRSC, military retirees of any branch of service already certified by the VA at any level of disability are encouraged to call the CRSC office 565-1600 or arrange to come in to talk about applying for the CRSC program. The CRSC office on Randolph is directly responsible for all Air Force retirees under this program, but will assist retirees of other services to understand the program as well as prepare their applications.

CRSC application forms are also available on the Web at [www.af-pc.randolph.af.mil/disability/CRSC/CRSCnew.htm](http://www.af-pc.randolph.af.mil/disability/CRSC/CRSCnew.htm). Retired members with a disability but who do not have a VA disability rating letter identifying their disabilities should include that information on their application, and the team will work with the VA to obtain a copy for processing.

The San Antonio Vet Center is located at 231 West Cypress. Walk-ins are welcome Mr. Jasso said. For information or appointments, call 472-4025.

Eligibility is determined with the DD Form 214, so veterans should bring the form with them.

Information is also available on the Web at [www.va.gov/rcs](http://www.va.gov/rcs).

## NEWS BRIEFS

### Blood Drive next week

The Lackland Air Force Base Blood Donor Center will hold a blood drive at Randolph Dec. 16 to support the Keesler AFB Blood Donor Center, which is still not operational because of hurricane damage. Blood collected will be credited as Keesler's contribution to the Iraq theater of operations.

The blood drive takes place from 10 a.m. to 2 p.m. in the Air Force Personnel Center conference reception area in Building 499.

People who donated blood on or before Oct. 21 are eligible to donate during this drive.

### IA scholarship applications

The Air Force is offering qualified officers, who apply by Jan. 3, the opportunity to compete for and earn a master's degree in the Information Assurance Scholarship Program. A selection board will convene Jan. 19 at the Air Force personnel Center.

The program varies in length from 18-24 months, depending on which of the schools are involved: the Air Force Institute of Technology, the navy Post Graduate School, or the Information Resources Management College Program.

People can get more information about the program on the Web at [www.defenselink.mil/nii/iasp/DoDMembersMain.htm](http://www.defenselink.mil/nii/iasp/DoDMembersMain.htm).

### DDR office moves

The Randolph Drug Demand Reduction office has relocated to Room 232 in Building 863, across from the water tower on the south side of the base. The DDR program is responsible for administering the Air Force military and civilian drug-testing programs.

For more information, call the DDR office at 652-4430 or 652-4310.

### Local educator honored

Reginald Davidson, a special education teacher at Randolph High School, was nominated by the National Association of Black School Educators to receive the 2006 Disney Teacher Award. Winners of the award will be announced in March and recognized at a red carpet gala in July.

One of the four teachers selected from the list of those nominated will be designated as the Teacher of the Year. Honorees each receive \$10,000, a \$5,000 grant for their schools and attend a six-day professional development seminar with their principals at the Walt Disney World Resort in Florida.

### Legal office closing this afternoon

The 12th Flying Training Wing Judge Advocate Office closes today at noon and reopens for business on Monday.

### Safety posters available

The 12th Flying Training Wing Public Affairs Office received several sets of posters from the Air Education and Training Command Directorate of Safety recently.

The full-sized posters include themes such as vigilance, performance, flexibility and ambition tied to safety messages.

Units on base can pick up the posters on a first-come, first-served basis while supplies last at public affairs in the west basement of Building 100, the "Taj."

### Photo correction

The photo on the front page of the Dec. 2 Wingspread should have identified the two children by the Christmas tree as Alex and Cole LaDrew. The Wingspread apologizes for the error.



# Missing 'Link': T-6 COMBS team loses manager to retirement

By Bob Hieronymus  
Wingspread staff writer

"It was a good ride!"

That's how Bill Linkenhoger described his 42 years of active-duty Air Force and civilian service at his retirement celebration Dec. 2.

As site manager of the Randolph T-6 Contractor Operated and Maintained Base Supply for L-3 Vertex Aerospace, "Mr. Link," as he is known on base, was the person responsible for setting up the T-6 supply system here six years ago.

Under his supervision, the T-6 COMBS has been visited frequently by dignitaries, said J.D. Bobbit, program manager for the T-6A ground based training system.

"He set the standards for personal and facility appearance, along with the processes for our T-6 COMBS operations," he said.

Mr. Linkenhoger retired from the Air Force as a master sergeant crew chief

and quality assurance superintendent in fighter and trainer aircraft, including the RF-101, T-38, F-5, F-4E, F-111 and F-15. After several years in contractor maintenance at Williams AFB, Ariz., he was hired by Raytheon Aerospace to work on the T-1A Jayhawk supply system at Reese AFB, Texas.

He came to Randolph the following year to help set up the T-1A COMBS here and then was selected to head up the new COMBS when the Joint Primary Aircraft Trainer System purchase brought the T-6 here.

His work earned the praise of company officials and the mechanics working on the flight line. He was known to join the mechanics on the ramp, wrenches in hand, when a difficult problem came up or a new mechanic needed help learning the intricacies of an aircraft subsystem, according to the members of his organization.

After only 13 years on Randolph, Mr.



Bill Linkenhoger, L-3 Vertex Aerospace site manager of the Randolph T-6 COMBS, stands in front of the T-6 artwork in Building . (Photo by Bob Laymon)

Linkenhoger's retirement came more quickly than he anticipated, but he said he is looking forward to being with his

wife, Jimmie, and enjoying their family together. And then there is some time for fishing, he added with a big grin.

## Virtual reality meets real world

### Simulators provide safe, cost-efficient aircrew readiness training

By Bob Hieronymus  
Wingspread staff writer

A T-38 taxis onto Randolph runway 32 Right. Take-off is by the numbers. It climbs smoothly through 3,000 feet.

Suddenly the right engine fire warning light flashes. Is there enough altitude to bring the jet back to base for an emergency landing? There's no time to get advice from the supervisor of flying in the control tower. Is this the time to eject?

The beads of sweat on the pilot's face may be real, but the airplane is not. It's part of the virtual reality world of simulators on Randolph.

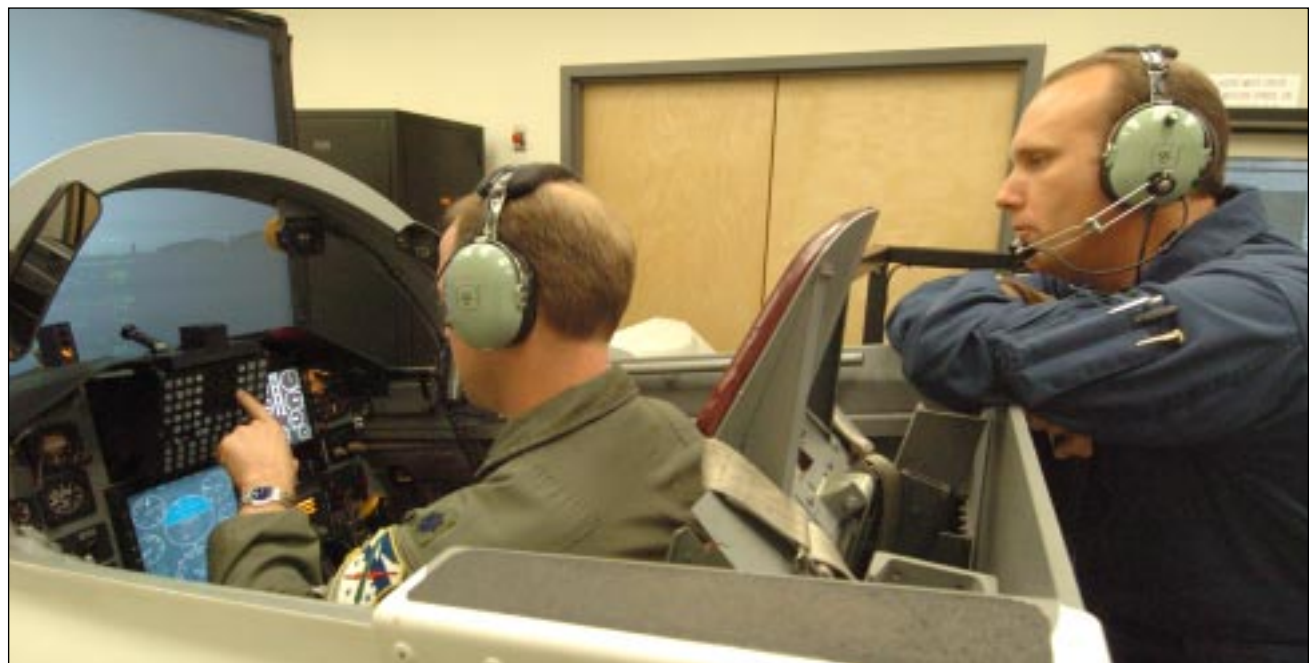
The glass instruments in the simulator cockpit are like those of the real aircraft and the visual images outside the cockpit are real world stuff, but the price for a wrong decision is just a serious debrief session with the instructor pilot. One other major difference is the cost of the "mission."

In addition to the cost of the aircraft, a real T-38 costs about \$900 per hour to fly a training mission, but the simulator costs \$87 per hour.

"When you have simulators online for 16 hours a day, as we do here on Randolph, the savings mount up quickly," said Maj. Herbert Jackson, 12th Operations Support Squadron Ground Training Flight commander. "Sure, simulators can cost as much or more than a single aircraft, but the payoff comes not only in terms of flight dollars saved but, more importantly, in terms of aircrews not placed at risk during training."

That has been the rationale for simulator training ever since Edwin Link convinced the Army leaders in 1934 they could save aircrew lives by training pilots in his new Link trainer. More than 500,000 Army pilots trained during World War II spent time in one of the "blue box" Link trainers, one of which is on display today here in the simulator facility.

Today's simulators depend less on the reality of feeling, with hydraulic pistons to tilt and shake the occupant, and more on the visual cues that accurately portray the world inside and outside the cockpit. Mechanically much simpler than the older simulators, the new systems use the power of modern desktop computers to accurately display the instruments while manipulating the visual world the pilot sees.



Lt. Col. William Taylor, an instructor pilot in the 340th Flying Training Group, validates a T-6A instrument flight training simulator mission with LSI specialist Ben Stagg. (Photo by Steve White)

"The result is simulators that cost less to operate and maintain while providing learning experiences focused on those aspects of flying that require pilot input and decisions," Major Jackson said. "What they learn on the ground they go on to confirm in the air. That makes good sense."

The 12th OSS Ground Training Flight has 14 military and civilian employees who work with 154 contractor personnel who represent seven companies. Together they operate and maintain \$30 million worth of simulators that are matched with all five of the base's assigned aircraft and more than \$12,000 of training mockups used in classroom settings for instructor pilot and combat system officer students.

David Swiger, senior site manager for Boeing Aerospace here, said his staff monitors about 240 T-38C simulator missions a month. "That's almost 3,000 training missions a year," he said. "When you consider the average costs of flight time, that works out to a savings of approximately \$2.4 million, not to mention the savings in terms of aircrews and aircraft not put at risk of catastrophic events."

The latest addition to the Randolph fleet is the T-6A Texan II. Flight Safety Services Corporation provides five kinds of simulators that support T-6 training here. They are all part of the package that was developed when the Joint Primary Aircraft Training System, which includes the T-6A as its flying platform, was planned in the mid-1990s.

Other contracting companies involved with the simulators are L3 Communications, Raytheon, Conceptual Mindworks Incorporated, LB & B Associates and Lear-Siegler Services, Inc.

The value of simulators is very real to the people who "fly" them.

"We can practice emergency procedures in the simulators that we can't do in real aircraft," said Lt. Col. Ron Perriloux, 560th Flying Training Squadron assistant air operations officer. "That way we master the skills that can save lives and aircraft if the real thing happens."

Capt. Kevin Patrick, 559th Flying Training Squadron executive officer, pointed out the simulators provide not only more cost-effective training, but the instructors and students can use their time more efficiently.

"We can spend a few hours with new students in the 'sims' getting acquainted with the switches rather than trying to keep our attention focused on the task while sitting in a sweltering cockpit on the ramp when summer temperatures there soar above 100 degrees," he said.

***"We can practice emergency procedures in the simulators that we can't do in real aircraft. That way we master the skills that can save lives and aircraft if the real thing happens."***

Lt. Col. Ron Perriloux  
560th Flying Training Squadron  
assistant air operations officer



# Thunderbirds return to San Antonio in 2006

NELLIS AIR FORCE BASE, Nev. (AFPN) – The U.S. Air Force Air Demonstration Squadron, the “Thunderbirds,” return to San Antonio in 2006 to perform at Lackland Air Force Base’s Air Fest.

The team announced its schedule for the upcoming air show season Dec. 2, including a Nov. 4-5 appearance in the Alamo City for the second straight year.

The Thunderbirds were the main attraction at Randolph’s 75th Anniversary Air Show this past November. It was the team’s first performance in San Antonio since 2001.

The Nellis-based team is scheduled to perform more than 65 public shows in 29 states next year.

Other Thunderbirds performances in Texas include air shows at Dyess AFB in Abilene May 21, Fort Worth Sept. 30 and Oct. 1, and Houston Oct 21-22.

The complete 2006 schedule is as follows:

March: 25-26 - Fort Smith, Ark.

April: 1-2 - Punta Gorda, Fla.; 8 - Maxwell Air Force Base, Ala.; 9 - Columbus AFB, Miss.; 22-23 - Tyndall AFB, Fla.; 29-30 - March Air Reserve Base, Calif.

May: 6-7 - Langley AFB, Va.; 13-14 - Robins AFB, Ga.; 20 - Altus AFB, Okla.; 21 - Dyess AFB, Texas; 27 - Cannon AFB, N.M.

June: 3-4 - Beale AFB, Calif.; 10-11 - Hill AFB, Utah; 17-18 - Joint Air Reserve Base Willow Grove, Pa.; 24-25 - North Kingstown, R.I.

July: 1 - Kirtland AFB, N.M.; 3-4 - Battle Creek, Mich.; 8-9 - Duluth, Minn.; 15-16 - Milwaukee; 22 - Grand Forks AFB, N.D.; 23 - Casper, Wyo.; 26 - Cheyenne, Wyo.; 29-30 - Fairchild AFB, Wash.

August: 12-13 - Scott AFB, Ill.; 19-20 - Burlington, Vt.; 23 - Atlantic City, N.J.; 26-27 - Greenfield (Mount Comfort), Ind.

September: 2-4 - Gary, Ind.; 9-10 - McConnell AFB, Kan.; 15-17 - Reno, Nev.; 23-24 - Rockford, Ill.; 30 - Ft. Worth, Texas

October: 1 - Ft. Worth; 7-8 - Patuxent River, Md.; 14 - Arlington, Va.; 15 - Seymour Johnson AFB, N.C.; 21-22 - Houston; 28-29 - Edwards AFB, Calif.

November: 4-5 - Lackland AFB, Texas; 11-12 - Nellis AFB, Nev.

The U.S. demonstration squadron is an Air Combat Command unit composed of eight pilots – including six demonstration pilots – four support officers, four civilians and about 110 enlisted Airmen performing in more than 29 Air Force specialties.

A Thunderbirds aerial demonstration is a mix of formation flying and solo routines. The pilots perform approximately 40 maneuvers in a demonstration. The entire show, including ground and air, runs about one hour.

The air show season lasts from March to November with the winter months used to train new members.

Background information on the Thunderbirds is available online at [www.airforce.com/thunderbirds](http://www.airforce.com/thunderbirds).

# CDP announces program openings

By Jennifer Valentin  
Wingspread staff writer

The Randolph Child Development Program currently has immediate openings for full-time care for children ages 3-5.

The CDP is open to children ages six weeks to 5 years whose parents are active duty military members, active duty reservists assigned to a branch of service that includes the Coast Guard and National Guard, Department of Defense civilians, and DoD contractors.

“A misconception most parents have about our program is that we don’t teach children,” said Tabitha Booker, CDP director. “On the contrary, this is what we are trained to do best.”

Instead of using the teacher-directed approach found in many off-base facilities, the Randolph CDP uses developmentally appropriate practices outlined by the National Association for the Education of Young Children, Ms. Booker added. NAEYC advocates a child-initiated, teacher-facilitated method that supports children’s growth and development.

“Babies and young children need to be in an environment that allows them to explore and develop all the necessary skills needed for their beginning school-age years,” Ms. Booker said.



Children in the Randolph Child Development Program play together. (Photo by Jennifer Valentin)

Since children learn best through play, the CDP has set up their environment to meet this need, Ms. Booker said. The CDP staff uses The Creative Curriculum by Teaching Strategies, as well as lesson plans based on the developmental needs and individual interests of each child.

“If you visit any local college, you will find their CDP

and child development courses are in line with what we do here on base,” Ms. Booker said. “In fact, the majority of our staff has Child Development Associate Credentials or their four-year degree.”

The CDP supports the military mission by providing a safe, healthy and nurturing learning environment for children, she said.

“Because the government matches parent fees, dollar for dollar, we are able to offer better facilities, excellent staff training, and better toys and equipment for our children,” Ms. Booker added.

Staff Sgt. Trisha Plummer’s two sons have been enrolled in the CDP. Her older son is now in the youth program.

“My husband and I chose the Randolph CDP because we heard wonderful things about what the children learn there and how great the people are,” she said. “It wasn’t long after our first son started attending the CDP that everything we heard was proven to us over and over again. When I was deployed recently, I knew my younger son was in good hands at the CDP.”

The CDP is open Monday through Friday from 6:30 a.m. to 5:45 p.m.

For more information about the program or to inquire about enrolling a child, call 652-4946.

# Don't let season's festivities go up in smoke

## Fire officials stress safety for holiday entertaining, decor

By Daniel Vandergriff  
Randolph Fire and Emergency Services Flight

The holiday season is a time for togetherness and celebration, but because of associated activities, it also presents an increased risk of fire.

Whether putting up a Christmas tree, cooking for the family or decorating the house, people can take several steps to reduce the hazards of the holiday season.

**CHRISTMAS TREE SAFETY**

- Never use electrical lights on a metal tree.
- Never leave lights on while asleep or away from home.
- Never use lit candles to decorate a tree.
- Ensure artificial trees are flame-retardant.
- Water live trees daily. If needles start to fall off the tree, dispose of it.
- Keep trees at least three feet away from any heat source.

**DECORATING AND LIGHTING SAFETY**

- Choose flame-resistant decorations.

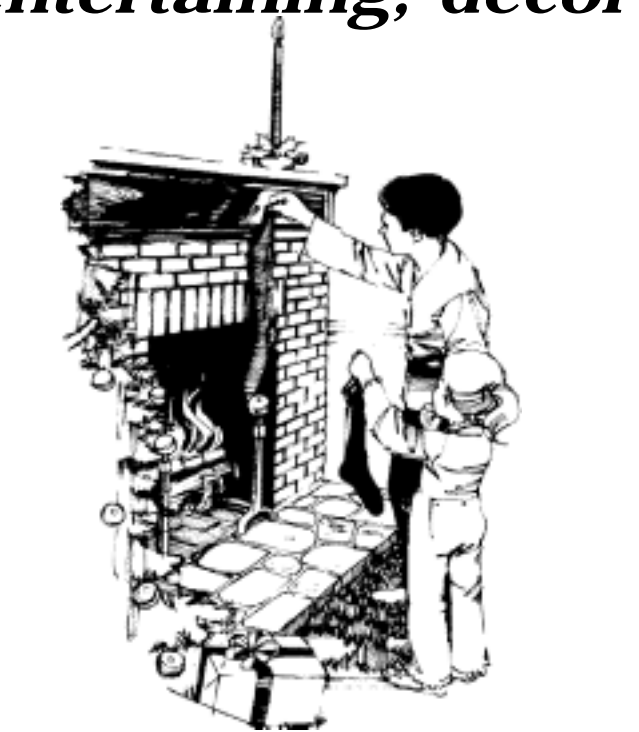
- Keep candles and other open flames away from combustibles.
- Don’t mount lights in any way that can damage electrical insulation, such as being stapled, nailed, tacked or run through windows.

**HOLIDAY ENTERTAINING**

- Never leave cooking unattended.
- If guests smoke, ensure they have plenty of large deep ashtrays to use and empty them frequently.
- After a party, check all upholstered furniture for smoldering cigarette butts.
- Keep matches and lighters away from children.
- When using a deep fryer for a turkey, keep it well away from anything combustible and understand the associated dangers before cooking.

Safety is a priority for everyone when it’s convenient. These suggestions may not always be convenient, but they will play a big part in keeping families safe.

For more information on this or any fire safety topic, call 652-6915.







Scaffolding surrounds the exterior of the new fitness center under construction on the south side of the base. (Photo by Don Lindsey)

# Home stretch

## *New fitness center nears completion, construction on track for facility that boasts indoor track, climbing wall, two saunas*

By Jennifer Valentin  
Wingspread staff writer

Take a break from the workday and pencil in some time for a run on an indoor track, an aerobics class, massage or some basketball with friends. And do it all without having to leave the base.

The new Randolph Fitness Center, under construction for about a year now, will offer those opportunities when it's completed at the end of May.

"The construction of our new fitness center is right on track," said Brigitta Bruehl, fitness and sports director. "We had the groundbreaking at the end of last year, and have made great progress ever since."

The new fitness center will have a lot of amenities the current one doesn't offer, Ms. Bruehl added. A juice bar will still be part of the center, but will have a lot more seating inside and outside of the building.

"Parents can now feel comfortable bringing their children with them while they workout," Ms. Bruehl said. "A parent supervised child play area with cardio equipment will be available, so parents can watch their children while they make time for exercise."

The restrooms will have full size lockers with digital locks available for daily use, Ms. Bruehl added.

Separate men's and women's saunas will also be available for use. Massage therapists will be available at the center for those who want to schedule some relaxation time.

"The new fitness center will have more options for members to unwind, such as the sauna and the massages in a comfortable setting," Ms. Bruehl said. "Not only will visitors to the center have the chance to work out, they can also take some time to pamper themselves."

Rooms within the new fitness center will host a variety of classes and equipment, offering something for everyone, Ms. Bruehl added. A cycling room and three racquetball courts are currently part of the layout of the center. Music will be played in all of the aerobics classrooms.

Exercise equipment will include cardio equipment with personnel viewing screens for each machine, weights, stationary bicycles and free weights. And for those who want a little more adventure, a climbing wall will be part of the facility.

"If one of our pieces of equipment happens to break down, we will be lucky enough to have a maintenance area within the center, where the piece can be fixed or replaced with a new one

until it is fixed," Ms. Bruehl said.

Walking up the stairs or hopping on the elevator to the second floor of the new fitness center won't leave people wanting for more options. The three-lane indoor running track, about 1/8 of a mile long, is perfect for people who want to escape the cold or heat outside, she said. Runners have a view outside through the windows adjacent to the track, or they can look down to the first floor and watch people play basketball on the two pro-size courts.

The new fitness center will be connected by a walkway to the south pool for people who want to work out there, said Marlin Richardson, facility manager.

"The fitness center will be a great addition to the base," Mr. Richardson said. "It will be closer to the sports fields and to the tennis court, giving people more options."

The Health and Wellness Center will also move from its current location to be adjoined to the new fitness center. It will still offer the same classes and programs for the base.

Base leaders have not yet decided what will be done with the two hangars that currently house the fitness center.



(Left) Lance Shelton assembles a water valve element Dec. 1. (Above) Nino Coreoba applies a finish to a window arch Dec. 1. (Photos by Steve White)



# Ring, singing in the holidays



The Randolph Elementary School Choir sang carols to begin the festivities at the annual Christmas tree-lighting ceremony Dec. 2 in Washington Circle. (Photos by Javier Garcia)

## *Randolph community lights up Dec. 2 in anticipation of Christmas*



Senior Airmen Johnny Holliday played the trumpet and saxophone and was accompanied by the vocals of Staff Sgt. Keith Loudermill. Both musicians work at the Air Force Personnel Center.



Elaina Romero goes over her wish list with Santa Claus in the rotunda of Building 100.



After the tree-lighting, the event moved inside the Taj for refreshments, a viewing of elementary school students' artwork and children's visits with Santa Claus.



SPORTS BRIEFS

Winners recognized

A half-marathon race took place Saturday at Eberle Park. It was a four-person relay and each runner ran for 3 1/4 miles. Thirteen teams entered. First place went to the “Air Force Personnel Center Masters” made up of Orlando Gonzales, Mick Fulton, David Cribb and Bill Relyea. Second place went to the 559th Flying Training Squadron team, and third place went to the “Marttala’s Minions” team.

Ro-Hawks win tournament

The Randolph High School Boy’s Varsity Basketball Team went undefeated in the Marion tournament recently, making their season record now 4-1.

Senior Will Kent was named most valuable player, and Sean Applewhite and Zach Collins were also named to the all tournament team.

Holiday junior golf class

A junior golf class takes place Dec. 26-30 from 10:30 a.m. to noon at the Randolph

Oaks Golf Course. Charles Bishop, a PGA teaching professional, will instruct the class. People interested need to sign up by Dec. 23. For details, call 652-4653.

Bowling tournament

The first Defender’s Cup bowling tournament, sponsored by the 12th Security Forces Squadron Booster Club, takes place Thursday from noon to 5 p.m. at the bowling center. It is open to all bowlers.

The cost is \$10 per person, including lane fees. Shoe rental is separate. Teams consist of 4-5 members.

If interested, register before Monday close of business, by calling 2nd Lt. Grant Hosmer at 652-5700 or Bob Vickers at 652-5600

Racquetball tournament

The fitness center holds a racquetball tournament Saturday and Sunday starting at 10 a.m. in Hangar 71.

The tournament is free and open to DoDefense I.D. cardholders ages 18 and up.

Closing in



Hestroverto Martinez, 12th Medical Group quarterback, looks to throw a pass downfield while defender Charlie Freeman of the Air Force Personnel Center closes in. AFPC won the Nov. 29 intramural flag football contest 14-13 to claim first place in the Tuesday evening league heading into the playoffs that began last night. The championship game is Thursday at 6 p.m. at Grater Field. (Photo by Steve White)

Tae Kwon Do offers fitness alternative

By Jennifer Valentin  
Wingspread staff writer

For people who are interested in a different approach to exercise, the Randolph Fitness Center offers Tae Kwon Do classes four times a week.

The classes are held Monday and Wednesday from 7-8 p.m. and 8:15-9:15 p.m. in the aerobics room.

New students participate in the first class free of charge and can either call in advance for a scheduled class or participate in a class as a “walk-in” after that.

“Training is provided in traditional Tae Kwon Do, which focuses on training in various kicking, blocking and striking techniques using feet, hands and arms,” said Richard Johnson, class instructor.

The class, open to anyone age 14 and older with a Department of Defense ID card, currently has about 11 members enrolled. There are no training prerequisites, as class curriculum is designed for the beginner martial arts practitioner, Johnson said.

Classes begin with a warm-up session, which includes stretching of all the muscle groups in preparation for the workout session, he said. Through various training applications, people learn the proper techniques in kicking, blocking and punching, which they apply later in self-defense lessons.

Sarah Sampayo has been taking the Tae Kwon Do classes since the summer.

“I used to be a dancer and have always been interested in martial arts,” she said. “When I found out there was a class conveniently on Randolph, I decided to join.”

The classes also include lessons on the mental and personal discipline needed to succeed in the art, Johnson said.

Students take classes until they reach the level they desire, however, Johnson said once training



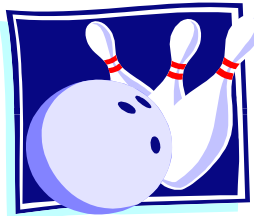
Sarah Sampayo and Brianna Vanley work on self-defense techniques. (Photo by Brian Vanley)

starts, most students want to reach the black-belt level. Students must meet specific training requirements to advance through the belt levels.

Belt testing sessions take place about every three months, Johnson said.

“Tae Kwon Do promotes physical stamina, mental focus and discipline, and it helps to properly maintain flexibility and balance,” he said. “It reduces muscle, tendon and ligament strain or damage during normal daily activities. Cardiovascular and muscular strength are also greatly improved through the workout sessions, which reduce fatigue during common activities.”

For more information or to sign up for classes, call Johnson at 653-2535.



Intramural Bowling Standings

As of November 21

Team	W	L
CS	70	26
AFSVA	66	30
AMO	64	32
AFMA	60	36
SVS	60	36
DFAS	60	36
AETC/CONS	55	41
AETC/FM	54	42
AETC/CSS	50	46
AETC/LG	50	46
SFS	49	47
AFPC	48	48
AFPOA	46	50
CPTS	38	58
AFSAT	34	62
340 FTG	34	62
AFPC/DFSG	32	64
JPPSO	32	64
OSS	30	66
MED GP	24	72

TEAM SCRATCH SERIES

Team	Score
AETC/CSS	2933
AFSVA	2741
JPPSO	2622

TEAM HANDICAP SERIES

Team	Score
AMO	3259
CS	3161
SFS	3161

TEAM SCRATCH GAME

Team	Score
AFPC	956
AETC/CONS	918
SVS	888

TEAM HANDICAP GAME

Team	Score
MED GP	1202
AFSAT	1124
OSS	1101

SCRATCH SERIES

Men	Score
John Stokes, Sr.	677
Milt Tapp	652
Ray Johnson	624

Women	Score
Sheila Lawrence	654
Heather Hellmann	563
Lori Trainor	531

HANDICAP SERIES

Men	Score
Abel Padilla-Loredo	755
Greg Fruscella	714
John May	685
Women	Score
Debbie Chauvin	707
Lisa Barker	680
Jenny Nichols	650